

# Developing a Long Term Plan for the NHS together

Report of engagement with stakeholders



[#NHSLongTermPlan](#)

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# Contents

Introduction.....	3
Our approach.....	4
Working groups.....	6
The engagement workstream working group.....	7
Meetings, events and conversations.....	8
Broad based engagement.....	9
Overview of outputs.....	10
Overview of online responses.....	11
In figures.....	13
Feedback on the process.....	14
What next?.....	15
Acknowledgements.....	16

## Introduction

On 18 June 2018 the Prime Minister set out a funding settlement for the NHS in England for the next five years.

In return the NHS has been asked to set out a Long Term Plan for the future of the NHS setting out our ambitions for improvement over the next decade.

The NHS was also asked to ensure the Long Term Plan was developed based on the advice and experience of clinical experts and other stakeholders, including representatives of patients and the public. Engagement with these groups has therefore been a key feature of our work at all points of the plan's development.

We are grateful to everyone who shared their time, energy, expertise and experience through this process. We hope we will continue to work in partnership as we operationalise the Long Term Plan and start to deliver it across the country.



# Our approach

We set out to take a co-production approach to developing ideas for potential inclusion in the plan through ongoing dialogue with stakeholders – central to which was the inclusion of key non-NHS stakeholders on every working group.

Each of those working groups then took responsibility for engagement with a wider group of stakeholders within their area of focus, establishing ongoing dialogue to inform, develop and refine proposals. This took many forms, including direct mail-outs to key groups, meetings with established networks and bespoke focus groups and workshops with patients, carers and support organisations.

Further meetings and events were held with different audiences to explore cross-cutting themes and the needs and priorities of different communities, including focused events with the Older People's Sounding Board, the Youth Forum and organisations working with communities experiencing the poorest health outcomes.

As well as the iterative development of proposals through discussion, we also received written submissions from a large range of stakeholders, both via an online feedback form and directly via the dedicated email account; these were passed onto relevant workstream leads to feed into their ongoing work.

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### Scoping the plan

- Meetings with leaders of key stakeholder organisations including Royal Colleges, local government and third sector organisations to scope priority areas for the plan and agree their role in developing proposals.

### Collaboration

- Working groups established for each workstream including local and national health and care leaders, clinical experts and patient/voluntary sector representatives.
- Call for evidence and views, including collated insight gathered by Healthwatch.
- Discussions with existing stakeholder forums to inform the plan and to test that language was accessible and clear.

### Broad based engagement

- Publication of a discussion guide and online feedback form.
- Working through stakeholder partners (particularly VCSE) to create opportunities to discuss the plans with target audiences including patients, public and groups that experience the poorest health outcomes.

### Testing and prioritising

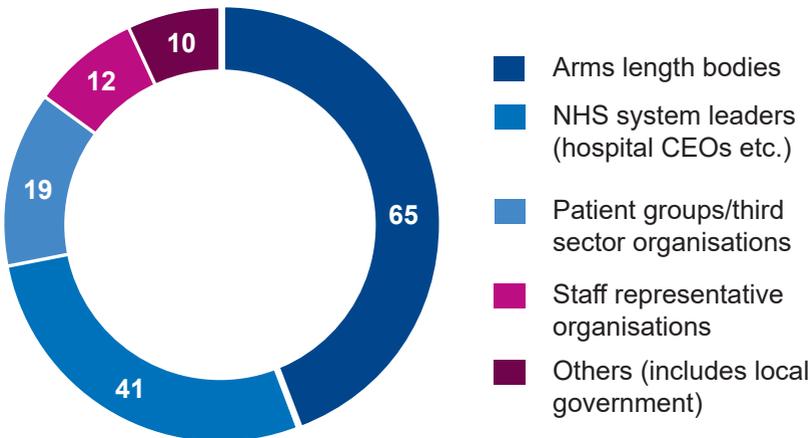
- Meetings with workstream leads and key national stakeholders to refine proposals, identify cross-cutting themes and test priorities.
- Meetings with leaders of health and care organisations (hospital trusts, community services, CCGs, STPs) to test priorities.

## Working groups

The Long Term Plan working groups were set up for each of the workstreams (as described in the discussion guide) to ensure that the development of proposals benefited from a breadth of expertise and experience.

Working group membership was drawn from a range of organisations and was composed of:

- 41 local NHS leaders (primarily Trust, CCG or STP leaders).
- 41 members from patient groups, staff and clinical representatives (such as Royal Colleges).
- 41 working group members were also senior clinicians, nurses or Allied Health Professionals.



The working groups also took a lead on engaging stakeholders to help meet the commitment that the plan involved a wide group of system leaders, clinicians, partners and third sector groups in drawing up the plan.

## The engagement workstream working group

The engagement working group was established to both oversee the engagement process for plan development and also to advise on how ongoing engagement should be established and mainstreamed through implementation.

Working group core membership was:

Member	Organisation
Simon Enright	NHS England
Sian Jarvis	NHS Improvement
Claire Riley	Northumbria Healthcare NHS Foundation Trust
Roger Davidson	NHS England (STP/ICS team)
Claire Gerada	FRCGP
Rachel Power	The Patients Association
Imelda Redmond	Healthwatch England
Sarah Pickup	Local Government Association
Sara Gorton	Unison
Hilary Paxton	Association of Directors of Adult Social Services
Niall Dickson	NHS Confederation
Jagtar Singh	Coventry & Warwickshire Partnership NHS Trust
Aaron Cummins	University Hospitals of Morecambe Bay NHS Foundation Trust

## **Meetings, events and conversations**

During August and September, we held or attended over 150 meetings to discuss and develop the Long Term Plan. These ranged from one-to-one discussions with leaders of public bodies, think tanks and voluntary sector organisations; to large scale workshops with patients and the public; to presentations at national professional body conferences.

Particular effort was taken to hear from communities that experience the poorest health outcomes, working through partners in the community sector. For example, we held workshops with ex-prisoners, members of the traveller community, former addicts, sex-workers and rough sleepers to discuss their priorities for the NHS.

Further meetings took place in October and November as proposed policies were refined and brought together, including two well-attended policy development days with hundreds of Trust, CCG and STP/ICS leaders, and two bringing together the leaders of all the workstreams with leaders of key stakeholder organisations.



# Broad based engagement

Alongside the direct conversations described above, we made an online 'call for views' to give everyone an opportunity to take part and share their views.

To support this, we created a discussion guide (together with an Easy Read version) containing key questions covering a broad range of subjects aligned to the working groups.

This document was written to cover a mixed audience, ranging from patients and the public, to local and national special interest groups, to clinicians and senior NHS staff.

To ensure it reached as wide a group as possible, we worked with the VCSE Health and Wellbeing Alliance, The Patients Association and Healthwatch England to reach out via their members, supporters and local organisations, and encouraged all of our stakeholder organisations to do the same. We also promoted it through a series of blogs on the NHS England website and on social media.

We encouraged organisations to use the guide to hold discussions with their members and local communities and then feed back collated views via the online form.

We also established a dedicated email address to receive enquiries, written submissions, and requests for attendance at meetings and events.

## Overview of outputs

2,045 responses were received via the online feedback form, from a range of respondents:

- 56% (1172) of responses were from members of the public.
- 16% (335) of responses were from individual clinicians.
- 26% (538) of responses were from organisations.

In addition, around 500 direct written submissions (not via the online form) came from public bodies, professional representative groups and voluntary sector organisations.

Responses were received from all regions of England and the devolved administrations, and for all workstream questions.

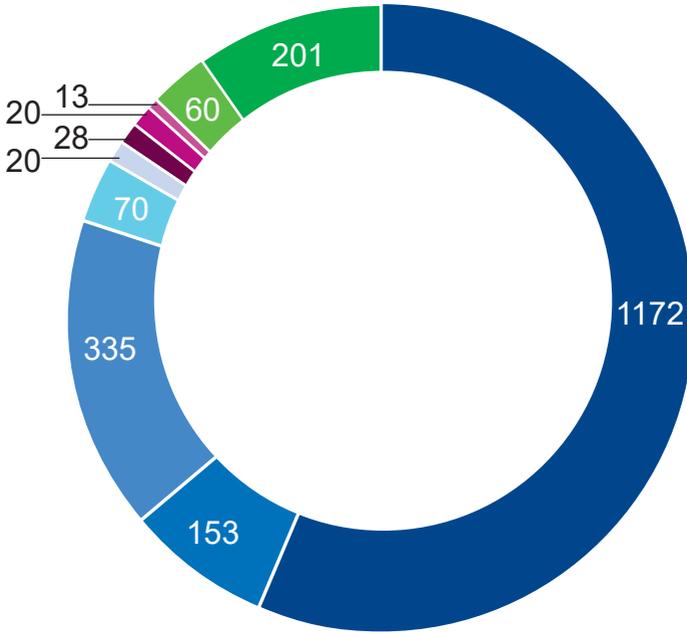
The organisations – such as patient groups – that responded via the online portal reported to be doing so on behalf of a combined total of 3.5 million individuals or organisational members/ supporters.

Joint responses were also submitted from local authorities and health systems representing millions of people within their population.

Healthwatch England submitted evidence from over 85,000 people which has helped inform multiple workstreams.

# Overview of online responses

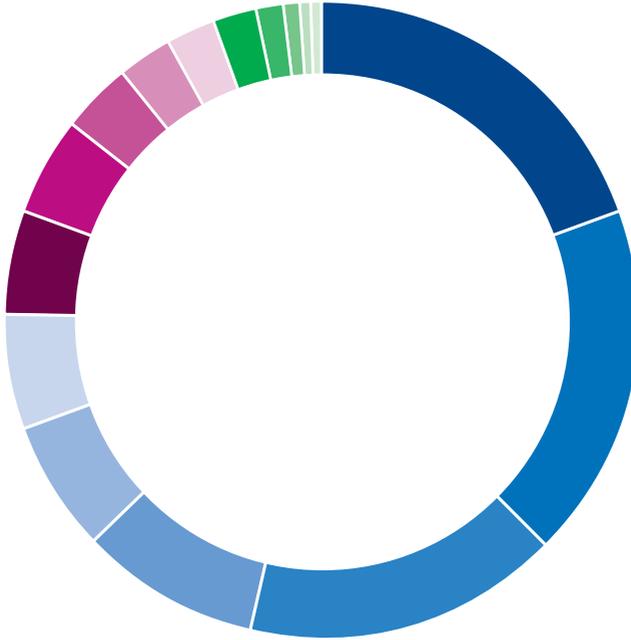
## Online responses type of respondent



- Member of the public
- Voluntary organisation/charity
- Clinician
- NHS provider organisation
- Private provider organisation
- NHS Commissioner
- Industry
- Royal College
- Other public body
- Other

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### Types of organisations submitting responses through the online form



- Third sector or voluntary organisation
- Royal College or professional body
- Patient or carers group
- NHS provider
- Independent provider
- Local pharmaceutical committee
- NHS commissioner
- NHS network
- Trade and industry
- Local government
- Research organisation or university
- Social enterprise
- Think tank
- STP
- Faith organisation
- Local medical committee

## In figures

200

Distinct engagement events, 150 of which were over August and September

500

Direct organisational responses

2072

Number of submissions via the online form

3.5m

Individual or organisational members represented through submissions

5427

Readers of blogs about the Long Term Plan

21,788

Views of the online discussion guide webpage

## Feedback on the process

The broad response from stakeholders has been that the process of developing the plan has been open and inclusive in terms of providing opportunity for input, and that they have been well-informed of the process, timelines and how they could play a part in it.

“Given the limited time available to develop the accompanying Long Term Plan ahead of the budget, we also welcome the level of engagement and consultation that NHS England has undertaken with staff, stakeholders, partners and the wider public - in particular, the commitment shown to engaging and consulting with the VCSE sector. The transparency and openness with which NHS England is undertaking the process of developing the new Long Term Plan has been very positive, and we look forward to this approach continuing throughout development and implementation of the plan.”

**Excerpt from joint submission from the VCSE Health and Wellbeing Alliance**

## What next?

The publication of the NHS Long Term Plan is not the end of the conversation around the future of NHS services.

We want to build on the activity that has taken place so far and the enthusiasm it has generated to ensure that the dialogue, insight and influence of staff, patients and other stakeholders continues as the plan is implemented.

Local NHS organisations – working with their local councils and other partners – are now being asked to co-produce their own strategies for the next five years, for how they will translate the plan's contents into local action.

This means that staff, patients, the public and other stakeholders should have the opportunity to help their local health and care organisations produce these plans.

We are also establishing an NHS Assembly, which will bring together representatives of clinicians, staff, patients and other stakeholders nationally to advise the boards of NHS England and NHS Improvement on progress.

Members of the NHS Assembly will bring insight and frontline experience to provide a 'reality check' on how effectively the initiatives in the Long Term Plan are being delivered on the ground, and to forge consensus on what is needed further to realise the ambitions described in the plan.

## Acknowledgements

We would like to thank the following partners who have helped us deliver our engagement activities and reach diverse audiences. This includes (but is not limited to):

- The Voluntary Community and Social Enterprise (VCSE) Health and Wellbeing Alliance
- The NHS Youth Forum
- The British Youth Council
- The NHS Older People’s Sounding Board
- Healthwatch England
- The Patients Association
- The Richmond Group of charities – Age UK, Alzheimer’s Society, Versus Arthritis, Asthma UK, Breast Cancer Now, British Heart Foundation, British Lung Foundation, British Red Cross, Diabetes UK, MacMillan Cancer Support, MS Society, Rethink Mental Illness, Royal Voluntary service and Stroke Association
- Learning Disability England
- Compassionate Curiosity
- The Academy of Royal Colleges
- The Local Government Association
- Association of Directors of Adult Social Care
- NHS Confederation
- NHS Providers

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We would like to thank all organisations and individuals who attended events, joined webinars or submitted evidence and views to inform the Long Term Plan for the NHS. With apologies to anyone we have missed.

- All individuals who submitted a response through the portal
- All NHS Trusts, CCGs and STPs that have attended events and contributed to the discussion
- All local Healthwatch organisations that submitted evidence
- #iwill
- 23andMe
- ABA Access for All
- ABA Horizons
- AbbVie
- Academy of Medical Royal Colleges
- Accelerate CIC
- ACEVO
- Action on Hearing Loss
- Advisory Group on Contraception
- Age UK
- Ageing Well
- Agony Autie
- Alcohol Health Alliance
- Alcoholics Anonymous
- All Party Group for Prevention of Adverse Childhood Experiences
- All.Can
- Allergy UK
- Alliance for Heart Failure
- Allsorts Youth Project
- Alzheimer's Research UK
- Alzheimer's Society
- American Pharmaceutical Group
- Anglia Ruskin University School of Nursing and Midwifery
- Anticoagulation UK
- Aortic Dissection Awareness (UK & Ireland)
- APPG on Breast Cancer
- Arthritis and Musculoskeletal Alliance
- ASH
- ASIST
- Asperger's Voice
- Aspergillosis Trust
- Assert Brighton
- Association for

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- Psychoanalytic Psychotherapy in the NHS
- Association for Young People's Health
- Association of Ambulance Chief Executives
- Association of Anaesthetists
- Association of Child Psychotherapists
- Association of Colleges
- Association of Dental Groups
- Association of Director of Adult Social Services
- Association of Directors of Public Health
- Association of Medical Research Charities
- Association of Mental Health Providers
- Association of Optometrists
- Association of the British Pharmaceutical Industry
- Asthma UK
- AstraZeneca
- Asylum Health Project
- AT-Autism
- Autism Friendly Newcastle
- Autism in Mind
- Autism Peterborough
- Autism Wessex
- Autistica
- Auty@40
- Avenues Group
- Axia ASD
- Azmotivating change
- Bagnall Centre for Integrated Healthcare
- Barnardo's
- Barnet, Enfield & Haringey Mental Health NHS Trust
- Barts Health NHS Trust
- BASO - The association for cancer surgery
- Bayer
- Beat
- Beating Disorders
- Bipolar UK
- Birmingham Solihull Mental Health NHS Foundation Trust
- Birth Trauma Association
- Bishop Grosseteste University
- Blackwater Mental Health Commissioning Alliance
- Bliss
- Bolton Care4
- Bolton NHS Foundation Trust
- Boots UK
- Bowel Cancer UK
- Bradford on Avon Seniors Forum

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- Breast Cancer Now
- Breastfeeding Network
- Brighton & Sussex University Hospitals NHS Trust
- Bristol Myers Squibb
- British Association for Counselling & Psychotherapy
- British Association of Art Therapists
- British Association of Dental Nurses
- British Association of Prosthetists and Orthotists
- British Association for the Study of Community Dentistry
- British Biosimilars Association
- British Council for Yoga Therapy
- British Dental Association
- British Dietetic Association
- British Generics Manufacturers Association
- British Geriatrics Society
- British Heart Foundation
- British Infection Society
- British International Doctors Association
- British Lung Foundation
- British Medical Association
- British Orthodontic Society
- British Pregnancy Advisory Service
- British Psychological Society
- British Red Cross
- British Society for Antimicrobial Chemotherapy
- British Society for Rheumatology
- British Society of Periodontology
- British Thoracic Society
- British Youth Council
- Brook
- Buckinghamshire Local Pharmaceutical Committee
- Build on Belief
- Business Service Association
- C4CC
- Cabinet Office
- Calderdale CCG
- Calderdale Emotional Health and Wellbeing Task force (children and young people)
- Cambridge & Peterborough NHS Foundation Trust
- Camden & Islington NHS Trust
- Campaign to Save Mental Health Services in Norfolk and Suffolk
- Cancer Lifeline South West
- Cancer Research UK

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- Cancer52
- Care & Repair England
- Care and Support Alliance
- Care England
- Care Homes of Distinction Ltd
- Carers in Hertfordshire
- Carers Trust
- Carers UK
- Caribbean African Health Network
- CCG leaders
- Celesio UK
- Central and North West London NHS Foundation Trust
- Centre for Aging Better
- Centre for Mental Health
- Centre for Public Scrutiny
- Centre for Research in Ageing and Cognitive Health
- Certitude
- Challenging Behaviour Foundation
- Change Birmingham Brief Therapy
- Charter for Equal Health
- Chartered Society of Physiotherapists
- Cheshire & Merseyside NHS Occupational Health Managers Group
- Cheshire & Wirral Partnership NHS Foundation Trust
- Cheshire West and Chester Council
- Children & Young People's Mental Health Coalition
- Children & Young People's Steering Group
- Children's Commissioner for England
- Children's Society
- Chime
- Chronic Pain Policy Coalition
- Cicely Saunders Inst of Palliative Care
- Cinnamon
- Citizens Advice
- City & Hackney Older Peoples' Reference Group
- CLIC Sargent
- Clinical Pharmacology Skills Alliance
- Clinks
- College of Paramedics
- College of Podiatry
- College of Policing and National Police Chiefs' Council
- Combat Stress
- Community Dental Services CiC

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- Community Health and Learning Foundation
- Community Network
- Community Pharmacy Humber
- Community Pharmacy Sheffield
- Community Pharmacy West Yorkshire
- Company Chemists Association
- Compassion in Dying
- Compassionate Curiosity
- Conservation Volunteers
- Contact
- Coordinate My Care
- Cornwall & Isles of Scilly STP
- Cornwall Council
- Cornwall learning partnership
- Cornwall Partnership NHS Foundation Trust
- County Durham & Darlington NHS Foundation Trust
- County Durham and Darlington Local Pharmaceutical Committee
- Coventry & Warwickshire Partnership NHS Trust
- CQC
- Curly Hair Project Ltd.
- CYP Mental Health Coalition
- DACE
- Dacorum Patients Group
- Defence Medical Welfare Service
- Dementia Action Alliance
- Dementia Industry Group
- Dementia UK
- Derbyshire Healthcare NHS Foundation Trust
- Derbyshire Local Pharmaceutical Society
- Derbyshire STP NHS
- Derwentside Mind
- Diabetes UK
- Disability Rights UK
- Dispensing Doctors' Association
- Doctors of the World
- Dorset Clinical Commissioning Group
- Dorset Healthcare University NHS Foundation
- Downs Syndrome Association
- Early Intervention in Psychosis Programme South of England
- East and North Hertfordshire CCG
- East Anglia Children's Hospice
- East Cheshire NHS Trust

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- East London NHS Foundation Trust
- Eileen Murphy Consultants
- Eli Lilly & Company
- Empowering People & Communities
- End of Life Care Coalition
- Equality & Human Rights Commission
- Equally Well
- Essex Local Pharmaceutical Committee
- Essex Partnership University NHS Foundation Trust
- Faculty of Dental Surgery
- Faculty of Psychiatry of Intellectual Disability, Royal College of Psychiatrists
- Faculty of Occupational Medicine & Society of Occupational Medicine
- Faculty of Old Age Psychiatry
- Faculty of Pharmaceutical Medicine
- Faculty of Public Health
- Faculty of Sexual and Reproductive Healthcare
- FaithAction
- Federation of Ophthalmic and Dispensing Opticians
- FIGS - Fighting Inequality for
- Girls on the Spectrum
- Firstcare Connection (CIC)
- FirstLight Trust
- Fit for Work UK Coalition
- Forces in Mind Trust
- Forest Edge Practice Patient Participation Group
- Foundation for Liver Research
- Fresenius Medical Care (UK) Ltd
- Friends, Families and Travellers
- Frimley ICS MH work stream lead
- Future directions CIC
- Fylde Coast Clinical Senate
- Gamble Aware
- Gateshead and South Tyneside Local Pharmaceutical Committee
- Gateshead GP Federation
- Gateshead Health NHS Foundation Trust
- General Medical Council
- Genetic Alliance UK
- Gilead Science
- Glute 3
- GMB Union
- GMC

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- Government Equalities Office
- Greater Manchester Health & Social Care Partnership
- Greater Manchester Healthcare Chaplaincy Collaborative
- Greater Manchester Local Pharmaceutical Committee
- Greater Manchester Mental Health NHS Trust
- Greater Manchester NHS Values Group
- GSK Healthcare
- Gutsy Guys Support Group
- Guy's & St Thomas's NHS Foundation Trust
- Hampshire Autism Voice
- Hampshire Children's Mental Health Commissioners
- Harrogate and District NHS Trust
- Harrow Mencap
- HCA Healthcare UK
- Health at work network
- Health Education England Kent, Surrey, Sussex
- Health Foundation
- Health literacy UK
- Healthcare Infection Society
- Healthwatch Brighton
- Healthwatch England
- Healthwatch Kingston on Thames
- Healthwatch Suffolk
- Healthwatch Wiltshire
- Hertfordshire Local Pharmaceutical Committee
- Hertfordshire Partnership University NHS Foundation Trust
- Herts & West Essex STP
- Homeless Link
- Homelink Healthcare
- Hospice UK
- Hornsey Pensioners Action Group
- Housing Associations' Charitable Trust
- Hull CCG
- Humanists UK
- Humber, Coast and Vale Health and Care Partnership (STP)
- Humber Teaching NHS Foundation Trust
- Humber, Coast and Vale Health and Care Partnership
- IC24
- Improving Me Women's and Children's Partnership for Cheshire & Merseyside
- ImRoc

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- In Control
- Incisive Health
- Industry Vision Group
- InHealth
- Inspired Neighbourhoods
- Institute of Health Visiting
- Institute for Public Policy Research
- Intergenerational Foundation
- Ipswich Borough Council
- IRIS
- Irish in Britain
- iWantGreatCare
- Keep our NHS Public
- Kent Autistic Trust
- Kent Police & Crime Commissioner
- Kidney Cancer Support Network
- Kidney Research UK
- Kinergy
- King's College London; Department of Women and Children's Health and School of Life Course Sciences
- Kings Fund
- Kirklees and Calderdale Rape and Sexual Abuse Counselling Centre
- Knowsley Metropolitan Borough Council
- La Leche League GB
- Lancashire Local Pharmaceutical Committee
- Lancet Commission into Liver Disease in the UK
- Learning Disability England
- Leeds & York Partnership NHS Trust
- Leicestershire Partnership NHS Trust
- Lewisham Speaking Up
- LGBT Consortium
- LGBT Foundation
- Life of Breath research project hosted by University of Bristol and Durham University
- Liverpool Women's NHS Foundation Trust
- Livewell Southwest
- LIVI
- Lizzy Ferguson
- Lloyds Bank Foundation
- Local Government Association
- London Borough of Redbridge
- London Borough of Waltham Forest
- London Maternity Partnership
- London Mental Health &

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- Employment Partnership
- Long Term Plan Children & Young People Engagement
- Look Ahead
- Low Down
- Lymphoma Action
- MacIntyre
- Macmillan cancer Support
- Maidenhead OPAF
- Male Survivors Partnership
- Maltings Surgery PPG
- Marie Curie Cancer Care
- Maternal Mental Health Alliance
- Maternity Action
- Matthew Elvidge Trust
- Matthew's Hub
- Medconfidential
- Medical Technology Group
- Medizen healthcare services ltd
- Medtronic
- Mencap
- Meningitis Research Foundation
- Men's Health Forum
- Mental Health Providers Forum
- Mental Health- Time for Action campaign group
- Merck Sharpe Dohme (MSD)
- Mersey Care NHS Foundation Trust
- Metabolic Biochemistry Laboratory Network
- Middlesbrough 1st Self Advocacy Group
- Midwifery Unit Network
- Mind
- Ministry of Justice
- M.O.M Project
- Motor Neurone Disease Association
- MS Society
- Mums and Babies in Mind
- MySafeHome Limited
- Nacro
- National AIDS Trust
- National Ankylosing Spondylitis Society
- National Association for Voluntary and Community Action (NAVCA)
- National asylum health pilot
- National Autistic Association
- National Autistic Society
- National Bereavement Alliance & Childhood Bereavement Network
- National Cancer Advisory Group

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- National Cancer Research Institute
- National Children's Bureau
- National Community Hearing Association
- National Council for Voluntary Organisations (NCVO)
- National Dental Sustainability Advisory Group
- National Federation of Women's Institutes
- National Gold Standards Framework Centre CIC
- National Infant Feeding Network
- National LGBT Partnership
- National Network of Parent Carer Forums (NNPCF)
- National Pharmacy Association
- National Survivor User Network
- National Voices
- NCHA
- NCT
- NDTI
- Nesta
- Neurological Alliance
- New Economics Foundation
- New NHS Alliance
- Newcastle upon Tyne Hospitals NHS Trust Response
- Newham CCG
- NHS Bath and North East Somerset Clinical Commissioning Group
- NHS Business Services Authority
- NHS Clinical Commissioners
- NHS Confederation
- NHS Digital
- NHS East Riding of Yorkshire Clinical Commissioning Group
- NHS Employers
- NHS Hambleton, Richmondshire and Whitby Clinical Commissioning Group
- NHS Harrogate & Rural District
- NHS Intl Health Group
- NHS Isle of Wight Clinical Commissioning Group
- NHS Mansfield and Ashfield CCG patient and public advisory group
- NHS Nene CCG & NHS Corby CCG
- NHS North Cumbria CCG
- NHS Providers
- NHS Salford CCG

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- NHS Sheffield CCG
- NHS South Devon & Torbay Clinical Commissioning Group
- NHS Sunderland CCG
- NHS Yorkshire & Humber DCO
- NHS Youth Forum
- NHSCC's Mental Health Commissioners Network
- Norfolk and Waveney STP Cancer workstream
- North East London Pharmaceutical Committee
- North Staffordshire and Stoke Local pharmacy committee
- North West Boroughs NHS Foundation Trust
- North West London Local Maternity System
- Northamptonshire Healthcare NHS Foundation Trust
- Northern Care Alliance NHS Group
- Northern Devon Healthcare NHS Trust
- Northern England Mental Health Clinical Network
- Northern Health Science Alliance
- Northumbria Healthcare NHS Foundation Trust
- Nottingham University Hospitals NHS Trust
- Nottinghamshire Healthcare NHS Foundation Trust
- Novo Nordisk
- Nursing and Midwifery Council
- NSPCC
- Nuffield Trust
- Obesity Health Alliance
- Office of the National Director for Dementia Research
- Ofsted
- Oral Health Foundation
- Oxford Centre for Triple Value Healthcare
- Oxford Health NHS Foundation
- Oxford University Hospitals NHS Trust
- PABG Self Care Forum
- Paediatric Continence Forum
- Parliamentary and Health Service Ombudsman
- Parkinson's UK
- Pathway
- Patients Association
- Patients Library
- PDA Society
- Pennine Care NHSFT

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- People and Communities Taskforce
- Pfizer UK
- Pharmaceutical Services Negotiating Committee
- Pharmacists' Defence Association
- Pharmacy2U
- Pharmacy Complete
- PHG Foundation
- PIPUK
- Planet Autism
- Poole Hospital NHS Foundation Trust
- Postural Tachycardia Syndrome UK Charity
- Pots UK
- Primary care Sheffield
- Princess Alexandra Hospitals NHS Trust
- Prison Reform Trust
- Proprietary Association of Great Britain
- Provide
- Psychological Professions Network
- Public Health England
- Pumping Marvellous Foundation
- Quadram Institute Bioscience
- Race Equality Foundation
- Rainbow Trust Children's Charity
- Rape Crisis England & Wales
- Rare Auto-Immune Rheumatic Disease Alliance
- Rare Disease UK
- RCEM Mental Health Subcommittee
- Reach and the Social Agency
- Reading Mencap
- Redthread Youth Limited
- Recovery in the Bin
- Resources for Autism
- Respect for All
- Restorative Dentistry UK
- Resuscitation Council UK
- Rethink
- Richmond Group of Charities
- Roche
- Rotherham Doncaster and South Humber NHS Foundation Trust
- Rowans Hospice
- Royal College of Anaesthetists
- Royal College of Emergency Medicine
- Royal College of GPs
- Royal College of Midwives
- Royal College of Nursing

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- Royal College of Obstetricians and Gynaecologists
- Royal College of Occupational Therapists
- Royal College of Ophthalmologists
- Royal College of Paediatrics & Child Health
- Royal College of Pathologists
- Royal College of Physicians
- Royal College of Psychiatrists
- Royal College of Psychologists
- Royal College of Radiologists
- Royal College of Speech & Language Therapists
- Royal College of Surgeons
- Royal College of Surgeons (Eng and Edin)
- Royal Hospital Chelsea
- Royal National Institute of Blind People
- Royal Pharmaceutical Society
- RSA
- Salford Healthy Communities
- Sandwell African Caribbean Mental Health Foundation
- Sanofi Pasteur
- SDT & New Devon CCGs
- SeeAbility
- Seldom Heard Young People
- Self care Forum
- Self Care Nation
- Self Help UK
- Self management UK
- Sense
- SESCCG
- Shama Women's Centre
- Shared Lives Plus
- Sheffield City Council
- Sheffield Flourish
- Sheffield Health and Social Care NHS Foundation
- Shelford Group
- Sherwood Forest Hospitals NHS Foundation Trust
- Shropshire Care Group
- Simplyhealth
- Skills for People
- Social Care Inst for Excellence
- Social Enterprise UK
- Solent NHS Trust
- Sound Doctor
- South Asian Health Foundation
- South East London STP Stakeholder Reference Group
- South London & Maudsley
- South Tyneside and

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- Sunderland NHS Foundation Trust
- South West Clinical Senate
- South West Senate's Citizens' Assembly
- South West Yorkshire NHS Partnership Foundation Trust
- South Western Ambulance Service NHS Foundation Trust
- Southampton, Hampshire, Isle of Wight & Portsmouth Local Maternity System
- SpeakEasy N.O.W
- Specialised Healthcare Alliance
- Spring into Action
- St. Albans and Harpenden Patients group
- St John & Red Cross Defence Medical Welfare Service
- St Mary's Hospice
- St Mungo's
- Staffordshire Neurological Alliance
- Step up to Serve
- Stockport CP
- Strategic Primary Care Providers Group
- Stroke Association
- Student Minds
- Sue Ryder
- Sunderland Local Pharmaceutical Committee
- Support After Rape and Sexual Violence Leeds
- Surrey and Borders Partnership NHS Foundation Trust
- Surrey Heartlands Health & Care Partnership
- Survivors in Transition
- Survivors Trust
- Taskforce for Lung Health
- Tees, Esk & Wear Valley NHS Foundation Trust
- Tees Local Pharmaceutical Committee
- Teesside Ability Support Centre
- Terrence Higgins Trust
- Teva UK
- Thames Valley SCN
- Think Local Act Personal (TLAP)
- Thrive
- Together
- Together for Short Lives
- Tower Hamlets Local Medical Committee
- Town and Country Planning

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- Association
- True Colours Inclusive CIC
- Turning Point
- UK Health Forum
- UK Public Health Registrar Sustainable Development Network
- Unicef UK
- Unison
- Unite
- University Hospitals of Morecambe Bay NHS Foundation Trust
- Urology Trade Association
- VCSE Health & Wellbeing Alliance
- Utleigh Foundation
- VCSE Peterborough
- Versus Arthritis
- VoiceAbility
- Voluntary Organisations Disability Group
- Volunteering Matters
- VSNW
- Wandsworth Older People's Forum
- Wakefield CCG
- War on Epilepsy
- Warwickshire, Coventry and Herefordshire & Worcestershire
- West London Mental Health NHS Trust
- West Midlands Clinical Networks & Clinical Senate
- Whittington Health NHS Trust
- Wildlife Trusts
- Willenhall ASD ADHD PDA Parent Support Group
- Wiltshire Centre for Independent Living
- Wiltshire Council
- Winton Centre for Risk & Evidence Communication
- Worcestershire Health & Care NHS Trust
- Yoga for Healthy Lower Backs, UK
- Yoga Therapy Association UK
- Young Minds
- Young People's Health Partnership
- Youth Access
- Youth Justice Board